# **CIWP Team & Schedules**

Indicators of Quality CIWP: CIWP Team

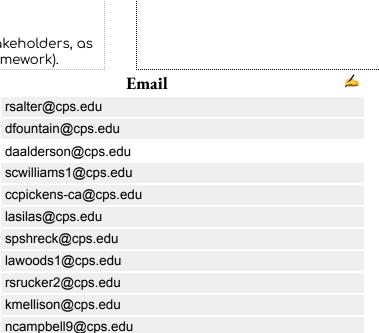
The CIWP team includes staff reflecting the diversity of student demographics and school programs.

The CIWP team has 8-12 members. Sound rationale is provided if team size is smaller or larger.

The CIWP team includes leaders who are responsible for implementing Foundations, those with institutional memory and those most impacted.

The CIWP team includes parents, community members, and LSC members.

All CIWP team members are meaningfully involved in the planning process for CIWP components and include other stakeholders, as appropriate for their role, with involvement along the <u>CPS Spectrum of Inclusive Partnerships</u> (from the CPS Equity Framework).



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CIWP Team Guidance

Resources 🚀

| Name                     | Role                                 |
|--------------------------|--------------------------------------|
| Romeldia Salter          | Principal                            |
| DaWanda Dotson           | AP                                   |
| Deloris Alderson         | Teacher Leader                       |
| Shawna Hall-Neely        | Inclusive & Supportive Learning Lead |
| Candace Pickens-Cantrell | Inclusive & Supportive Learning Lead |
| Latrice Jones            | Postsecondary Lead                   |
| Sheyla Shreck            | Teacher Leader                       |
| Lafaye Woods             | Teacher Leader                       |
| Rashad Rucker            | Partnerships & Engagement Lead       |
| Katrina Ellison -Brown   | Teacher Leader                       |
| Nakeidria Campbell       | Connectedness & Wellbeing Lead       |
| Candice Brooks           | Personalized Learning Coach          |

# **Initial Development Schedule**

Outline your schedule for developing each component of the CIWP.

| CIWP Components  | Planned Start Date 🚣 | Planned Completion Date 🚣 |
|--|----------------------|---------------------------|
| Team & Schedule  | 6/8/23               | 6/8/23                    |
| Reflection: Curriculum & Instruction (Instructional Core)        | 6/27/23              | 7/18/23                   |
| Reflection: Inclusive & Supportive Learning (Instructional Core) | 8/1/23               | 8/1/23                    |
| Reflection: Connectedness & Wellbeing                            | 6/27/23              | 7/18/23                   |
| Reflection: Postsecondary Success                                | 7/18/23              | 7/18/23                   |
| Reflection: Partnerships & Engagement                            | 6/27/23              | 7/18/23                   |
| Priorities   | 7/18/23              | 7/18/23                   |
| Root Cause   | 6/27/23              | 6/27/23                   |
| Theory of Acton  | 7/18/23              | 8/1/23                    |
| Implementation Plans   | 7/18/23              | 8/15/23                   |
| Goals  | 7/18/23              | 8/15/23                   |
| Fund Compliance  | 8/15/23              | 8/15/23                   |
| Parent & Family Plan   | 8/22/23              | 8/22/23                   |
| Approval   | 9/11/23              | 9/13/23                   |

# **SY24 Progress Monitoring Schedule**

Indicate the SY24 dates when your CIWP team will hold progress monitoring check-ins. As a reference, these dates will auto-populate in your implementation plans.

# CIWP Progress Monitoring Meeting Dates 🚣

| U         | U          | U |
|-----------|------------|---|
| Quarter 1 | 10/27/2023 |   |
| Quarter 2 | 1/9/2024   |   |
| Quarter 3 | 4/1/2024   |   |
| Quarter 4 | 6/7/2024   |   |

Schools reflect by triangulating various data sources, inclusive of quantitative and qualitative data, and disaggregated by student groups.

Reflections can be supported by available and relevant evidence and accurately represent the school's implementation of practices.

Stakeholders are consulted for the Reflection of Foundations.

Schools consider the impact of current ongoing efforts in the Reflection on Foundation.

Reflection on Foundations Protocol

Return to

# **Curriculum & Instruction**

| Come to   | he associated references, is this practice consistently implemented? | References   | What are the takeaways after the review of metrics?  | Metrics                             |
|---|--|--|--|-------------------------------------|
|   |  | CPS High Quality<br>Curriculum<br>Rubrics  | IAR Math - Between 71% - 79% of our students did not meet/partially met expectations in the sub categories: Additional & Supporting Content, Major Content, Mathematical Reasoning, Modeling Application (More direct instruction and differntiated small instruction is needed. Students spend too much time working on computers.) IAR ELA - No students exceeded expectations from 2020 to  | IAR (Math)                          |
| All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive. |  | 2023 -78% did not meet/partially met expectations in language conventions - 80% did not meet/partially met expectations in written expression Writing has to be part of the student's daily experinces. iReady ELA: 16% of students are two grade levels below, 44% of | IAR (English)  |                                     |
|   |  |  | students are one grade level below, 17% of students are early on grade level, 23% of students are mid or above grade level iReady Math: 9% of students are two grade levels below, 59% of students are one grade level below, 9% of students are early on grade level, 22% of students are mid or above grade level After reviewing the metrics, the following will be noted. All teachers have access to Skyline Curriculum. It is research | Rigor Walk Data<br>(School Level Do |
|   |  | <u>Rigor Walk Rubric</u>   | based, rigorous and incorporates discussion topics that promotes student to student discourse. It also, is aligned with the common core standard and has materials that helps stimulate and enhance our student's cultural competency. Skyline also provides all supportive materials as well as assessments and homework.  Weekly grade level meetings, will also be structured to support  | PSAT (EBRW)                         |

| Jump to   | Curriculum & Instruction Inclusive & Supportive L  | <u>earning</u>  | Connectedness & Wellbeing Postsecondary Partnerships   | <u>&amp; Engagement</u>                      |
|-----------|--|---|--|--|
| Partially | Students experience grade-level, standards-aligned instruction.  | Teacher Team Learning Cycle Protocols  Quality Indicators Of Specially Designed Instruction               | teacher understanding and growth around incorporating data into the curriculum and practices. At that time, varied teacher leaders at Pullman School will continue to implement and expand upon the following set of data strategy best practices: Data Awareness- The goal is to make sure that everyone understands the impact of data changes, while also having dialogue around execution strategies for next steps. Data Monitoring- The goal is to track student progress while in the varied and fluid groupings. Curricular management-The goal is to monitor the implementation and varied strategies using the curriculum, when assessing students and during small groups. Data quality culture-The goal is to build a culture around understanding the importance and implementation of data.  ON Track Data - | PSAT (Math)  STAR (Reading)                  |
| Partially | Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn. | Powerful Practices Rubric  Learning Conditions  | What is the feedback from your stakeholders?  According to the data, more small group instruction is needed to move more students toward the meet or exceed mark. Also, students need more differented work to address deficits. All Pullman stakeholders would like to keep communication open. Most importantly, is communication between parents and teachers. It is researched that when parents and teachers  | STAR (Math)  iReady (Reading)  iReady (Math) |
| Partially | The ILT leads instructional improvement through distributed leadership.  | Continuum of ILT<br>Effectiveness<br>Distributed<br>Leadership  | partner, students make the necessary gains for success at all academic levels. They would like to retain and develop quality teachers. Teacher retention is the main factor in student success. It allows students to already know and understand the expectations of all staff members because they are already within the culture. Provide data that will guide leadership in prioritizing professional growth for all   | Cultivate  Grades  ACCESS                    |
| Partially | School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.             | Customized Balanced Assessment Plan  ES Assessment Plan Development Guide  HS Assessment Plan Development | educators. Having access and comprehension of data points is critical to ensuring teachers need to be guided through the process of learning and understanding how to apply strategies to improve data. Lastly, ensure increased student learning and exposure through daily and weekly quality instructional practices. Assessment preparation starts August 21st (IAR/PSAT/etc.)   | TS Gold  Interim Assessment Data             |
| Partially | Evidence-based assessment for learning practices are   | Assessment for<br>Learning<br>Reference<br>Document   | What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?  In a few classrooms, we have observed:GLOWS *Students engaged *Lise of technology  |  |
| ,         | enacted daily in every classroom.  |   | *Use of technology  *Some student conversations  *Tacker facilitation of learning aromating discourse and  |  |

| Jump to | Curriculum & Instruction | Inclusive & Supportive Learning | Connectedness & Wellbeing  |
|---------|--------------------------|---------------------------------|--|
|         |                          |                                 | * leacher facilitation of lear<br>owning during struggles<br>*Entrance and exits tickets<br>*Anchor charts posted<br>When we build that relation |

What student-centered problems have surfaced during this reflection?

If this Foundation is later chosen as a priority, these are problems the school may address in this

Students feeling at ease with asking questions of teachers; The challenges that surfaced 羞 were lack of interest and confidence, lack of motivation, initiative and self-directed execution. Students also struggle with working with partners in a productive manner, without support or constant redirection. Attendance is another concern. The most important factor to solve these problems would be to make our school a place that students cannot wait to enter into; Student identify as learners--not "feeling smart" or "feeling confident". Modeling presentation skills, questions stem starters, discussions/question starters;

\* leacher facilitation of learning, prompting, discourse, and owning during struggles \*Entrance and exits tickets

Postsecondary

Partnerships & Engagement

When we build that relational trust then it should be easier for people to feel comfortable with supporting each other; We have started to do more teacher collaboration/support of each other; Parent/teacher communication; DL and GenEd teacher collaboration;



### Return to Τορ

# **Inclusive & Supportive Learning Environment**

| Using t   | the associated references, is this practice consistently implemented?  | References  | What are the takeaways after the review of metrics?   | Metrics  |
|-----------|--|---|---|--|
| Partially | School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo. | MTSS Integrity Memo  MTSS Continuum  Roots Survey | [takeaways reflecting most students; takeaways reflecting specific student groups] MTSS needs to be clearly outlined to all stakeholders (Parents, students and teachers); teachers believe MTSS is for a certain "person". What is MTSS and how to implement itMTSS letter/communication to parents that explains the process to help provide clarity. Staff understanding Branching Minds, how to document interventions, access interventions, etc. Sharing benchmark assessment data with parents/ongoing communication;                    | Unit/Lesson<br>Inventory for<br>Language Objectives<br>(School Level Data)<br>MTSS Continuum |
| Partially | School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platform consistent with the expectations of the MTSS Integrity Memo.  | MTSS Integrity<br>Memo                            | Teams using progress monitoring to drive interventions for students; Aware of everyone's role based on IDEA procedural safeguards to support students with IEPs and/or ELL students. Using data to support the IEP process; utilizing EL recommendations/I CAN statements in learning tasks and lesson plans. Teacher collaboration; More backward planning-begin with the end in mind- in order to support students making progress; Train teacher with Branching MindsLeveraging Personalized Learning Practices through student conferencing | ACCESS  MTSS Academic Tier Movement  Annual Evaluation of Compliance (ODLSS)                 |
| D=-41-10. | Students receive instruction in their Least Restrictive Environment. Staff is continually improving access to support  | LRE Dashboard<br>Page                             | What is the feedback from your stakeholders?  | Quality Indicators of<br>Specially Designed<br>Curriculum                                    |

| Jump to       | Curriculum & Instruction Inclusive & Supportive Learning   | <u>Connectedness &amp; Wellbeing</u> <u>Postsecondary</u> <u>Partnerships &amp; Engagement</u>   |
|---------------|--|--|
| Partially     | Diverse Learners in the least restrictive environment as indicated by their IEP.   | Teachers need time to plan on a more informal manner. DL Teachers and Gen Ed teachers can work together to backward plan(begin with the end in mind) to meet all needs of students. Additionally, teachers need to understand MTSS and the   |
| Partially     | Staff ensures students are receiving timely, high quality IEPs, which are developed by the team and implemented with fidelity.   | Branching Minds Platform. Teachers need to be adequately trained. Progress Monitoring needs to occur within Branching Minds. During Conferening, goals that are set within student Learner Profiles can be used within Branching Minds. All Stakeholders (Gen Ed Teacher, Sped Teacher, and SECA) need to collaborate to write quality IEP Goals and offer input for the IEP.  |
| Partially     | English Learners are placed with the appropriate and EL Place  | What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our   |
| Yes           | There are language objectives (that demonstrate HOW students will use language) across the content.  | Other things that are in progress include teacher collaboration time in leui of weekly grade level meetings.  Additionally, collaboration occuring frequently on the Intermediate Team. Some of the impact include student growth and time to co-plan and more opportunities to co-teach and team/station teach. Using the a different approach and in some cases a different person (DL Teacher instead of Gen-Ed Teacher) to teach a lesson will erase the stigma of "that's your student" and increase the opportunities for inclusion. |
| If this Found | That student-centered problems have surfaced during this reflection? ation is later chosen as a priority, these are problems the school may address CIWP.  | ss in this   |
| IEP and/or El | d to be able to use the resources provided for students and outlined<br>LL resources to help strengthen student skills. The accommodations<br>n every learning task to help meet specific needs and work on deficits | should   |
|               |  |  |

<u>Return to</u> <u>Τορ</u>

# **Connectedness & Wellbeing**

Using the associated references, is this practice consistently implemented?

References

What are the takeaways after the review of metrics?

Metrics

| Jump to   | Curriculum & Instruction Inclusive & Supportive L  | <u>earning</u>                                      | Connectedness & Wellbeing  | <u>Postsecondary</u>   | <u>Partnerships</u>                               | & Engagement  |
|-----------|--|---|--|--|---|---|
| Yes       | Universal teaming structures are in place to support student connectedness and wellbeing, including a Behavioral Health Team and Climate and Culture Team.   | BHT Key Component Assessment  SEL Teaming Structure | Starting implementation of SE<br>weekly (building evidence)<br>Structured recess<br>Using and tracking restorative<br>needs to be Building Commun  | e interventions Overa  | ,   | % of Students receiving Tier 2/3 interventions meeting targets  Reduction in OSS per 100  Reduction in repeated disruptive behaviors (4-6 SCC)  |
| Partially | Student experience Tier 1 Healing Centered supports, including SEL curricula, Skyline integrated SEL instruction, and restorative practices.   |   |  |  |   | Access to OST  Increase Average Daily Attendance  Increased Attendance for Chronically Absent Students  |
| Yes       | All students have equitable access to student-centered enrichment and out-of-school-time programs that effectively complement and supplement student learning during the school day and are responsive to other student interests and needs. |   | What is the feedbace We administered a survey to pare increasing Parent Involement (No What I Want Pullman to Consider Personalized Learning 54.4%; Stroschool: 78.6%; Coping With Traum Parental Stress: 38%; How to Acces Computer Skills: 19% | vember 2022) Topics of Ir<br>for My Child - 43%; Unde<br>ategies to Help My Child<br>a: 40.5%; Strategies to D | rts with hterests: erstanding Succeed at eal with | Reconnected by 20th Day, Reconnected after 8 out of 10 days absent  Cultivate (Belonging & Identity)  Staff trained on alternatives to exclusionary discipline (School Level Data)  Enrichment Program Participation: Enrollment & Attendance |

| Jump to  | Curriculum & Instruction   | Inclusive & Supportive Learning   | Cor      | nnectedness & Wellbeing  | <u>Postsecondary</u>   | <u>Partnership</u>                                  | s & Engagement  |
|--|--|---|----------|--|--|---|---|
| Yes  | Students with extended abser<br>absenteeism re-enter school v<br>plan that facilitates attendant<br>enrollment.  | vith an intentional re-entry  |          |  |  |   | Student Voice Infrastructure  Reduction in number of students with dropout codes at EOY |
| Academic Ch<br>Challenges w<br>favorite thing<br>things they d | ation is later chosen as â priority, ti<br>Cl<br>allenges: 26.2%; Social/Peer Inte<br>ith teachers: 14.3%; Survey Resul<br>about school range from being | nave surfaced during this reflection? These are problems the school may address in this WP.  Practions: 38.1%; Difficulty with bullying: 9.5%; ats from Middle Schoolers Fall 2022: Least of uncomfortable to ask questions about 6 of students expressed the best way for them | <u>^</u> | What, if any, related improve<br>the impact? Do any of your ele<br>student groups for<br>Student conference/Learner<br>Learning Components; Immed<br>Based Learning to support st<br>opportunities to master the standard (Leaders) Stude<br>IEPs have voice | fforts address barriers/ourthest from opportuni<br>Profile- leveraging Pers<br>diate student feedback<br>tudents with multiple<br>standard; Pullman Stud | bbstacles for our<br>ty?<br>sonalized<br>k; Mastery |   |

# Return to Top Postsecondary Success

Postsecondary only applies to schools serving 6th grade and up. If your school does not serve any grades within 6th-12th grade, please skip the Postsecondary reflection.

| •   | the associated references, is this practice consistently nted? (If your school does not serve any grade level listed, please select N/A)                                       | References                                    | What are the takeaways after the review of metrics?   | Metrics  |
|-----|--|---|---|--|
| Yes | An annual plan is developed and implemented for providing College and Career Competency Curriculum (C4) instruction through CPS Success Bound or partner curricula (6th-12th). | College and Career Competency Curriculum (C4) | Students in grades 6th- 8th grade received weekly instruction on CPS Success Bound. The ILP activities were completed. 70% of Success Bound curriculum was completed by one instructor. This program can be improved with collaboration of teachers and implementing service projects.  The graduation rate for 2022-2023 was 94%. The goal of 100% can be accomplished with quarterly data check-ins and provide intervention for Far Off Track and Off Track students based on grades not just assessments. Off Track students were not prioritize for After School academic programs. 6th- 8th grade | Program Inquiry: Programs/participati on/attainment rates of % of ECCC  3 - 8 On Track |

| Jump to   | Curriculum & Instruction Inclusive & Supportive L   | earning                                   | Connectedness & Wellbeing Postsecondary Partnerships   | <u>&amp; Engagement</u>  |
|-----------|---|---|--|--|
| Yes       | Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).   | Individualized<br>Learning Plans          | - 24% are On Irack; I/% Almost On Irack, I/% Near On Irack, 22% Far From On Track; 21% Off Track -Due to online assignments, students who attend school less than 85% of the time can still receive a G.P.A between 2.0- 3.0.  Students received partial Work Based Learning by receiving lessons on various careers and resume writing. Students also participated in Career Day which included 15 professionals.   | Learn, Plan, Succeed  % of KPIs Completed (12th Grade)  College Enrollment and Persistence Rate                            |
| Partially | Work Based Learning activities are planned and implemented along a continuum beginning with career awareness to career exploration and ending with career development experiences using the WBL Toolkit (6th-12th).                               | Work Based<br>Learning Toolkit            | What is the feedback from your stakeholders?  More exposure/workshops to CPS offerings, Parents need to know how to navigate CPS website, GOCPS, parenting workshops to support student success, student service opportunities, We administered a survey to parents to support our efforts with increasing Parent Involement (November 2022) Topics of Interests: What I Want Pullman to Consider for My Child - 43%; Understanding Personalized Learning 54.4%; | 9th and 10th Grade On Track  Cultivate (Relevance to the Future)  Freshmen Connection Programs Offered (School Level Data) |
| N/A       | Early College courses (under Advanced Coursework) are strategically aligned with a student's Individualized Learning Plan goals and helps advance a career pathway (9th-12th).  |   | Strategies to Help My Child Succeed at School: 78.6%; Coping<br>With Trauma: 40.5%; Strategies to Deal with Parental Stress:<br>38%; How to Access CPS Parent Portal: 26.2%; Computer Skills:<br>19%   |  |
| N/A       | Industry Recognized Certification Attainment is backward mapped from students' career pathway goals (9th-12th).   | ECCE<br>Certification List                |  |  |
| N/A       | There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th). | PLT Assessment<br>Rubric                  | What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?  Putting together a Success Bound Team. Conducting  |  |
| N/A       | Staffing and planning ensures alumni have access to an extended-day pay "Alumni Coordinator" through the Alumni Support Initiative during both the summer and winter/spring (12th-Alumni).  | Alumni Support<br>Initiative One<br>Pager | quarterly Success Bound workshops ( plans for student projects and incentives for Success Bound and ILP completion). Creating a College Bound environment ex. College Flags/pennants. Pictures of teachers and their Attended colleges/universities. High School Fair participation to include reflection sheet to support students' thoughtful selection process; Career Day activities to expose students to careers.  |  |

# What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

[problems experienced by most students; problems experienced by specific student groups]Lack of student lead projects and exploration. Students need to connect how their current decisions effect their future. Student field trips t colleges/universiites with workshops. Required research projects or school gallery by students on careers and colleges/universities.



| <u>Return to</u> | Doutnoughin & Engagomoni |
|------------------|--------------------------|
| -<br><u>ορ</u>   | Partnership & Engagement |

| Using tl  | ne associated references, is this practice consistently implemented?   | References                         | What are the takeaways after the review of metrics?  | Metrics  |
|-----------|--|------------------------------------|--|--|
| Yes       | The school proactively fosters relationships with families, school committees, and community members. Family and community assets are leveraged and help students and families own and contribute to the school's goals. | Spectrum of Inclusive Partnerships | Insufficient data from Cultivate Survey Was survey administered? How can we embed taking students taking surveys to ensure we capture accurate data? When? Who? This is essential to understand student mindsets in regard to Academic Risk Taking, Agency, Belonging, Growth Mindset, Identity Safety, Relevance to the Future, Self-efficacy, Monitoring Strategies, Organization and Time management/ Motivation to Learn; Pullman Teachers need to focus on: Building Classroom Community, Giving Feedback for Growth (Student Conferencing); Learning Goals )Learner Profiles); Meaningful Work (Rigor); Student Voice, Teacher Caring, Well Organized Classroom. | Cultivate  5 Essentials Parent Participation Rate  5E: Involved Families   |
| Partially | Staff fosters two-way communication with families and community members by regularly offering creative ways for stakeholders to participate.   | Reimagining With Community Toolkit |  | 5E: Supportive Environment  Level of parent/community group engagement (LSC, PAC, BAC, PTA, etc.) (School Level Data)  Level of parent engagement in the ODLSS Family Advisory Board (School Level Data) |

| Jump to   | Curriculum & Instruction   | Inclusive & Supportive L                                      | <u>earning</u> <u>Co</u>                  | nnectedness & Wellbeing  | <u>Postsecondary</u>   | <u>Partnerships</u>  | <u>&amp; Engagement</u>   |
|---|--|---|---|--|--|--|---|
| Partially                                       | School teams have a student builds youth-adult partnershi centers student perspective and efforts of continuous imp & CIWP).                                       | ps in decision making and<br>and leadership at all levels     | Student Voice<br>Infrostructure<br>Rubric | What is the feedbace We administered a survey to go with increasing Parent Involent Interests: What I Want Pullmar Understanding Personalized Help My Child Succeed at Sch 40.5%; Strategies to Deal with Access CPS Parent Portal: 26.2 | ment (November 2022) To<br>n to Consider for My Chi<br>Learning 54.4%; Strateg<br>hool: 78.6%; Coping With<br>Parental Stress: 38%; Ho | efforts<br>opics of<br>ild - 43%;<br>gies to<br>Trauma:<br>ow to | Formal and informal<br>family and<br>community feedback<br>received locally.<br>(School Level Data) |
|   | <b>That student-centered problems h</b><br>ation is later chosen as a priority, tl<br>Cl   |   |   | What, if any, related improve<br>the impact? Do any of your ef<br>student groups fu  |  | stacles for our  |   |
| Challenges w<br>favorite thing<br>things they d | allenges: 26.2%; Social/Peer Inte<br>ith teachers: 14.3%; Survey Resul<br>about school range from being<br>o not know or understand; 959<br>be shown how to do it; | lts from Middle Schoolers Fal<br>g uncomfortable to ask quest | l 2022: Least<br>tions about              | Student conference/Learner<br>Learning Components; Immed<br>Based Learning to support st<br>opportunities to master the s<br>Ambassadors (Leaders) Stude<br>IEPs have voice  | Profile- leveraging Perso<br>diate student feedback;<br>tudents with multiple<br>standard; Pullman Stude                               | onalized<br>Mastery  |   |
|   |  |   |   |  |  |  |   |

### **Reflection on Foundation**

## Using the associated documents, is this practice consistently implemented?

| Yes       | All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.  |
|-----------|--|
| Partially | Students experience grade-level, standards-aligned instruction.  |
| Partially | Schools and classrooms are focused on the Inner Core (identity, community and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the condition that are needed for students to learn. |
| Partially | The ILT leads instructional improvement through distributed leadership.  |
| Partially | School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.           |
| Partially | Evidence-based assessment for learning practices are enacted daily in every classroom.   |

# What are the takeaways after the review of metrics?

IAR Math - Between 71% - 79% of our students did not meet/partially met expectations in the

sub categories: Additional & Supporting Content, Major Content, Mathematical Reasoning, Modeling Application (More direct instruction and differntiated small instruction is needed. Students spend too much time working on computers.) IAR ELA - No students exceeded expectations from 2020 to 2023 -78% did not meet/partially met expectations in language conventions - 80% did not meet/partially met expectations in written expression Writing has to be part of the student's daily experinces. iReady ELA: 16% of students are two grade levels below, 44% of students are one grade level below, 17% of students are early on grade level, 23% of students are mid or above grade level iReady Math: 9% of students are two grade levels below, 59% of students are one grade level below, 9% of students are early on grade level ,22% of students are mid or above grade level After reviewing the metrics, the following will be noted. All teachers have access to Skyline Curriculum. It is research based, rigorous and incorporates discussion topics that promotes student to student discourse. It also, is aligned with the common core standard and has materials that helps stimulate and enhance our student's cultural competency. Skyline also provides all supportive materials as well as assessments and homework. Weekly grade level meetings, will also be structured to support teacher understanding and growth around incorporating data into the curriculum and practices. At that time, varied teacher leaders at Pullman School will continue to implement and expand upon the following set of data strategy best practices: Data Awareness- The goal is to make sure that everyone understands the impact of data changes, while also having dialogue around execution strategies for next steps. Data Monitoring- The goal is to track student progress while in the varied and fluid groupings. Curricular management-The goal is to monitor the implementation and varied strategies using the curriculum, when assessing students and during small groups. Data quality culture-The goal is to build a culture around understanding the importance and implementation of data. ON Track Data -

## What is the feedback from your stakeholders?

According to the data, more small group instruction is needed to move more students toward the meet or exceed mark. Also, students need more differented work to address deficits. All Pullman stakeholders would like to keep communication open. Most importantly, is communication between parents and teachers. It is researched that when parents and teachers partner, students make the necessary gains for success at all academic levels. They would like to retain and develop quality teachers. Teacher retention is the main factor in student success. It allows students to already know and understand the expectations of all staff members because they are already within the culture. Provide data that will guide leadership in prioritizing professional growth for all educators. Having access and comprehension of data points is critical to ensuring teachers need to be guided through the process of learning and understanding how to apply strategies to improve data. Lastly, ensure increased student learning and exposure through daily and weekly quality instructional practices. Assessment preparation starts August 21st (IAR/PSAT/etc.)

## What student-centered problems have surfaced during this reflection?

Students feeling at ease with asking questions of teachers; The challenges that surfaced were lack of interest and confidence, lack of motivation, initiative and self-directed execution. Students also struggle with working with partners in a productive manner, without support or constant redirection. Attendance is another concern. The most important factor to solve these problems would be to make our school a place that students cannot wait to enter into; Student identify as learners--not "feeling smart" or "feeling confident". Modeling presentation skills, questions stem starters, discussions/question starters;

# What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

In a few classrooms, we have observed:GLOWS

\*Students engaged

\*Use of technology

\*Some student conversations

\*Teacher facilitation of learning, prompting, discourse, and owning during struggles

\*Entrance and exits tickets

\*Anchor charts posted

When we build that relational trust then it should be easier for people to feel comfortable with supporting each other; We have started to do more teacher collaboration/support of each other; Parent/teacher communication; DL and GenEd teacher collaboration;

### Return to Top

### **Determine Priorities**

# Determine Priorities Protocol

5 Why's Root Cause Protocol

# Resources: #

### Students...

Need to be engaged and present, need to be comfortable enough to express what they do not know; need to be comfortable enough to express what they would like to see in the classroom; know how to collaborate with students and adults, engaged looks like asking questions of peers and teachers, engaged looks like improving presentation skills; engaged looks like leading discussions/activities (SOCRATIC STYLE); need to feel trust and that their voice is being heard; need to have the option to participate on school committees; need to establish organizational skills (AVID); need to be exposed to enrichment activities that encourage school attendance and improve community engagement and service;

What is the Student-Centered Problem that your school will address in this Priority?



### Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

### Return to Top

#### **Root Cause**

## Resources: 🖋

### What is the Root Cause of the identified Student-Centered Problem?

#### As adults in the building, we...

Teachers need to plan and incorporate student-to-student discorse time (vs teacher lecturing), teach grade level content, using culturally relevant & rich literature that contributes to discourse and collaborative conversations; teachers ask open ended questions and encourage students to extend thinking and defend their "answers" /"position"; teachers encourage the use of question-stems/conversations starters to ensure use of academic vocabulary, provide students multiple opportunities to master content with re-assessing, need to teach grade level during whole group and attack deficits during small



### Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

| Jump to   | Priority Root Couse | TOA<br>Imoleme | Goal Setting    | <u>Progress</u><br><u>Monitoring</u> | Select the Priority Foundation to oull over your Reflections here => |  |  |
|---|---------------------|----------------|-----------------|--------------------------------------|--|--|--|
| Reflection Root Cause Implementation Plan Monitoring pull over your Reflections here =>  group as well as intervention activities, student-created anchor charts, student-developed assessment questions; teach students how to learn content to work toward mastery; Skyline |                     |                |                 |                                      |  |  |  |
| with fidelity the   | en we will ens      | sure that      | assessments are | based on wh                          | at we are teaching;  |  |  |

universal question stems and sentence starters posted in classrooms and maybe even desk stickers or bookmarks that will allow to students to refer to when needed; teachers need to be inclusive of all learners; demonstrating and modeling for students to be inclusive with each other; Positive postings throughout the building that remind students that they are important.

# **Curriculum & Instruction**

Resources: #

causes are within the school's control.

**Theory of Action** Return to Top

## What is your Theory of Action?

#### If we....

develop K-8 vertical alignment through scope and sequence to increase collaboration between grade bands and identify skill gaps



### Indicators of a Quality CIWP: Theory of Action

Theory of Action is grounded in research or evidence based practices.

Theory of Action is an impactful strategy that counters the associated root cause.

### then we see....

Focused and collaborative efforts by teachers across grade bands/subjects during teacher team meetings, and professional development days to eliminate skill gaps, create cohesion, and increase student engagement



Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics.

Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired staff/student practices), which results in... (goals)"

All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action.

### which leads to...

students performing at or above grade level on the following assesments and on track data by June 2024: IAR ELA- 38%; IAR Math-30%; Star 360 ELA- 30%; Star 360 Math- 25%, i-Ready-35%, and 50% of students will be on track.



Return to Top

## **Implementation Plan**

### Resources: \*\*

#### Indicators of a Quality CIWP: Implementation Planning

Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Jump to... Priority TOA Goal Setting Progress Select the Priority Foundation to Curriculum & Instruction **Monitoring** pull over your Reflections here => Reflection Root Cause Implementation Plan Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team. Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out. Action steps are inclusive of stakeholder groups and priority student groups. Action steps have relevant owners identified and achievable timelines. Team/Individual Responsible for Implementation Plan 📤 **Dates for Progress Monitoring Check Ins** ILT /School Administrators Q1 10/27/2023 Q3 4/1/2024 Q2 1/9/2024 Q4 6/7/2024 Who 🚣 By When 🚣 **SY24 Implementation Milestones & Action Steps Progress Monitoring** Implementation By August 25, 2023, the ILT members will lead goal setting discussions with teachers based on the LSI Rubric and student ILT August 25 Completed Milestone 1 data, to support instructional support. Rubric for organizing students to achieve the standard (include LSI, Action Step 1 Principal Salter August 2023 Completed Personalized Learning, Teaching Framework) Goal-setting sheets for teachers Principal Salter August 2023 Completed Action Step 2 Mid Year Progress Monitoring Meetings ILT February 2024 Not Started Action Step 3 Action Step 4 End of Year Progress Monitoring Meetings May 2024 Not Started ILT October 2023 Action Step 5 Classroom observation and teacher modeling to support goals ILT In Progress **Implementation** During weekly professional learning collaboratives, job embedded ILT September 2023 In Progress Milestone 2 Professional Development opportunities will be provided covering varied topics as selected by a staff survey. Not Started Create and disseminate staff survey ILT September 2023 Action Step 1 Schedule professional development topics that align with Pullman's Action Step 2 **ILT** September 2023 In Progress Professional Development Learning Cycle **Action Step 3** Identify additional staff members to support facilitation of PD ILT September 2023 In Progress Select Status Action Step 4 **Action Step 5** Select Status During the 2023-24 school year, Pullman School will continue to Implementation Milestone 3 implement SKYLINE instructional standards for each In Progress discipline, with 98% participation. The Principal in unison with the ILT September 2023 Leadership Team will guide staff in the implementation of the curriculum materials in ELA and Math. Identify professional learning structures and create Pullman Skyline Action Step 1 September 2023 In Progress Professional Learning Calendar

| Jump to Reflection         | Priority TOA Goal Setting Progress Select the Priority Root Cause Implementation Plan  Select the Priority pull over your Refl |            |                | Curriculum & Instruction |
|----------------------------|--|------------|----------------|--------------------------|
| Action Step 2              | Lead Coach to facilitate weekly Wednesday Skyline planning and support sessionsPDs, for one hour, after school                 | Lead Coach | September 2023 | In Progress              |
| Action Step 3              | Teacher survey of needs assessments regarding confidence with implementing Skyline with fidelity                               | ILT        | December 2023  | Not Started              |
| Action Step 4              | Teacher Facilitation Guide: Scavenger Hunt to find KEY components for effective implementation                                 |            |                | Select Status            |
| Action Step 5              |  | ILT        |                |                          |
|                            |  |            |                |                          |
| Implementation Milestone 4 | ILT lead data analysis protocol with staff members (i-Ready, STAR360, Skyline Interim)   | ILT        | August 2023    | In Progress              |
|                            | <u></u>  |            |                |                          |
| Action Step 1              | Build Capacity of ILT members to lead teachers through process of analyzing data   | ILT        | August 2023    | Completed                |
| Action Step 2              | Every 5 weeks, 100% of staff members will update Branching Minds with student interventions                                    | ILT        | September 2023 | In Progress              |
| Action Step 3              | Intentional with small group instruction and differentiation   | ILT        | September 2023 | In Progress              |
| Action Step 4              |  |            |                | Select Status            |
| Action Step 5              |  |            | Weekly         | Select Status            |

### **SY25-SY26 Implementation Milestones**

### SY25 Anticipated Milestones

Distributive leadership practices of teacher leaders facilitating collaborative professional learning communities to provide space for teachers to observe, share best practices, and receive support with implementation will result in students performing at or above grade level on the following assessments and on track data by June 2025: IAR ELA- 43%; IAR Math-35%; Star 360 ELA- 35%; Star 360 Math- 30%, i-Ready- 40%, and 55% of students will be on track



### SY26 Anticipated Milestones

Teachers intentionally collaborating to support each other with instructional practices in the LSI rubric will result in students performing at or above grade level on the following assessments and on track data by June 2026: IAR ELA- 48%; IAR Math-40%; Star 360 ELA- 40%; Star 360 Math- 35%, i-Ready-45%, and 60% of students will be on track



# Return to Top Goal Setting

### Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

# Resources: #

### **IL-EMPOWER Goal Requirements**

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

-The CIWP includes a reading Performance goal -The CIWP includes a math Performance aoal Jump to...PriorityTOAGoal SettingProgressReflectionRoot Cause Implementation PlanMonitoringSelect the Priority Foundation to pull over your Reflections here =>

# Curriculum & Instruction

Goals seek to address priorities and opportunity gaps by embracing the principles of <u>Targeted Universalism</u>.

There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

-The goals within the reading, math, and any other IL-EMPOWER goals include numerical targets -Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

# **Performance Goals**

|  |  |                  |                             |            | Numerical | Targets [Option | onal] 💪 |
|--|--|------------------|-----------------------------|------------|-----------|-----------------|---------|
| Specify the Goal 🔑   | Can this metric be frequently monitored? | Metric           | Student Groups (Select 1-2) | Baseline 🚣 | SY24      | SY25            | SY26    |
|  | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \    | Decid (Decide)   | Students with an IEP        |            |           |                 |         |
| By June 2024, 70% of K-2 students will meet growth targets.                | Yes                                      | iReady (Reading) | Overall                     |            |           |                 |         |
| By June 2024 20% of 3-8 students will increase grade level performace from | Yes                                      | IAR (Math)       | English Learners            |            |           |                 |         |
| 4% to 15%  | 163                                      | ini (Madil)      | Overall                     |            |           |                 |         |

# **Practice Goals**

| Identify the Foundations Practice(s) most aligned to                  | Specify your practice goal and identify how you will measure progress towards this goal. Ć   |      |      |  |  |  |
|---|--|------|------|--|--|--|
| your practice goals. 🚣  | SY24   | SY25 | SY26 |  |  |  |
| C&I:2 Students experience grade-level, standards-aligned instruction. | ILT members will lead data analysis conversations with teachers, review student work to support rigorous standards aligned instruction is occuring. ILT members will conduct quarterly walk-throughs and follow up with one-on-one coaching and support and/or modeling. |      |      |  |  |  |

| Jump to Reflection | <u>Priority</u><br><u>Root Cause</u>  | TOA<br>Implemen             | Goal Setting<br>ntation Plan | <u>Progress</u><br><u>Monitoring</u>  | Select the Priority Foundation to pull over your Reflections here =>   | Curriculum & Instruction |
|--------------------|---|-----------------------------|------------------------------|---|--|--------------------------|
|                    | LT leads instru<br>stributed lead   |                             | provement                    | collaboarative session for to planning time practices. Steachers to redata, benchro | the ILT will faciliate ve planning /problem solving eachers during common e to support instructional surveys will be distributed to monitor progress, on-track mark assessments, IAR outcomes will support progress of this goal.    |                          |
| progress m         | ol teams creat<br>nonitor acader<br>e Branching N<br>with the exper<br>emo. | mic interve<br>Iinds platfo | ention<br>orm                | members will<br>student inter<br>interventions<br>Coach, ILT m<br>provide direc     | s, during PLCs, 100% of staff<br>I update Branching Minds with<br>eventions, aand implement<br>s. MTSS Interventionist, Lead<br>embers, and Administrators will<br>et support to monitor teacher's<br>d intervention implementation. |                          |

Return to Τορ SY24 Progress Monitoring

Resources: 🚀

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

# **Performance Goals**

| Specify the Metric                             | Metric           | Student Groups (Select 1-2) | Baseline | SY24 | Quarter 1        | Quarter 2        | Quarter 3   | Quarter 4        |
|--|------------------|-----------------------------|----------|------|------------------|------------------|---|------------------|
| By June 2024, 70% of K-2 students will         | iReady (Reading) | Students with an IEP        |          |      | Select<br>Status | Select<br>Status | Select<br>Status  | Select<br>Status |
| meet growth targets.                           | inedby (nedbing) | Overall                     |          |      | Select<br>Status | Select<br>Status | Status  Select Status  Select Status                      | Select<br>Status |
| By June 2024 20% of 3-8 students will          | IAD (A4-II-)     | English Learners            |          |      | Select<br>Status | Select<br>Status |   | Select<br>Status |
| increase grade level performace from 4% to 15% | IAR (Math)       | Overall                     |          |      | Select<br>Status | Select<br>Status | Status Status  Select Select Status Status  Select Select |                  |

**Practice Goals** 

**Progress Monitoring** 

| Jump to    | <u>Priority</u> | <u>TOA</u>        | Goal Setting      | <u>Progress</u> | Select the Priority Foundation to  |
|------------|-----------------|-------------------|-------------------|-----------------|------------------------------------|
| Reflection | Root Cause      | <u>Implemento</u> | <u>ation Plan</u> | Monitoring      | pull over your Reflections here => |

# Curriculum & Instruction

| Identified Practices  | SY24  | Quarter 1        | Quarter 2        | Quarter 3        | Quarter 4        |
|---|---|------------------|------------------|------------------|------------------|
| C&I:2 Students experience grade-level, standards-aligned instruction.   | ILT members will lead data analysis conversations with teachers, review student work to support rigorous standards aligned instruction is occuring. ILT members will conduct quarterly walk-throughs and follow up with one-on-one coaching and support and/or modeling.  | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |
| C&I:4 The ILT leads instructional improvement through distributed leadership.   | Members of the ILT will faciliate collaboarative planning /problem solving session for teachers during common planning time to support instructional practices. Surveys will be distributed to teachers to monitor progress, on-track data, benchmark assessments, IAR assessment outcomes will support progress monitoring of this goal. | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |
| I&S:2 School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platform consistent with the expectations of the MTSS Integrity Memo. | Every 5 weeks, during PLCs, 100% of staff members will update Branching Minds with student interventions, aand implement interventions. MTSS Interventionist, Lead Coach, ILT members, and Administrators will provide direct support to monitor teacher's progress and intervention implementation.                                      | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |

### **Reflection on Foundation**

## Using the associated documents, is this practice consistently implemented?

| Partially | School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo. |
|-----------|--|
| Partially | School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platform consistent with the expectations of the MTSS Integrity Memo.  |
| Partially | Students receive instruction in their Least Restrictive Environment. Staff is continually improving access to support Diverse Learners in the least restrictive environment as indicated by their IEP.   |
| Partially | Staff ensures students are receiving timely, high quality IEPs, which are developed by the team and implemented with fidelity.   |
| Partially | English Learners are placed with the appropriate and available EL endorsed teacher to maximize required Tier I instructional services.   |
| Yes       | There are language objectives (that demonstrate HOW students will use language) across the content.  |

## What are the takeaways after the review of metrics?

[takeaways reflecting most students; takeaways reflecting specific student groups] MTSS needs to be clearly outlined to all stakeholders (Parents, students and teachers); teachers believe MTSS is for a certain "person". What is MTSS and how to implement it....MTSS letter/communication to parents that explains the process to help provide clarity. Staff understanding Branching Minds, how to document interventions, access interventions, etc. Sharing benchmark assessment data with parents/ongoing communication; Teams using progress monitoring to drive interventions for students; Aware of everyone's role based on IDEA procedural safeguards to support studetns with IEPs and/or ELL students. Using data to support the IEP process; utilizing EL recommendations/I CAN statements in learning tasks and lesson plans. Teacher collaboration; More backward planning-begin with the end in mindin order to support students making progress; Train teacher with Branching Minds...Leveraging Personalized Learning Practices through student conferencing

## What is the feedback from your stakeholders?

Teachers need time to plan on a more informal manner. DL Teachers and Gen Ed teachers can work together to backward plan(begin with the end in mind) to meet all needs of students. Additionally, teachers need to understand MTSS and the Branching Minds Platform. Teachers need to be adequately trained. Progress Monitoring needs to occur within Branching Minds. During Conferening, goals that are set within student Learner Profiles can be used within Branching Minds. All Stakeholders (Gen Ed Teacher, Sped Teacher, and SECA) need to collaborate to write quality IEP Goals and offer input for the IEP.

# What student-centered problems have surfaced during this reflection?

Teachers need to be able to use the resources provided for students and outlined in the IEP and/or ELL resources to help strengthen student skills. The accommodations should be outlined in every learning task to help meet specific needs and work on deficits.

# What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

Some improvements that are in progress include using the Learner Profiles to conference with students on their data. Other things that are in progress include teacher collaboration time in leui of weekly grade level meetings. Additionally, collaboration occuring frequently on the Intermediate Team. Some of the impact include student growth and time to co-plan and more opportunities to co-teach and team/station teach. Using the a different approach and in some cases a different person (DL Teacher instead of Gen-Ed Teacher) to teach a lesson will erase the stigma of "that's your student" and increase the opportunities for inclusion.

What is the Student-Centered Problem that your school will address in this Priority?

**Determine Priorities Protocol** 

Students...

Students need to know how to work through discourse, create the enviornment where they feel they are in a ssafe space to learn (ask questions), working together and understsanding that discourse is a tool to learn (explaining why you think the answer is right or wrong), teachers modeling for them...Students own their learning and develop strong motivation for standard mastery; need consistent conversation with teachers to monitor their goals, self-reflect with making improvements to meet their goals; Students know what conferences will involve when meeting with teachers;



Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

**Root Cause** Return to Top

Resources: 🖋

Resources: #

What is the Root Cause of the identified Student-Centered Problem?

5 Why's Root Cause Protocol

As adults in the building, we...

Model for students working through discourse... Give more wait time, and trust in students' problem solving process to think through....Being intentional with building checks through lesson to ensure understanding....consistent time with scheduling student conferencing with students; (intentional schedule for conference time and ensuring all students are scheduled) Maintain school-wide day/time for student conferences to ensure it is occurring with consistency...



Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team.

The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

Root causes are within the school's control.

**Theory of Action** Return to Top

What is your Theory of Action?

Resources: #

Goal Settina Jump to... Priority TOA Select the Priority Foundation to pull over your Reflections here => Reflection Root Cause Implementation Plan Monitoring implement structures and routines, which include Branching Minds and Personalized Learning, to consistently monitor student progress toward mastery of standards then we see.... evidence of teachers monitoring student progress, which includes student conferencing, student goal-setting... which leads to... 70% of students will be on track to hit growth targets in reading and math and increased documented percentage of students receiving teired MTSS interventions and suports in Branching Minds to 80%

# **Inclusive & Supportive Learning Environment**

Indicators of a Quality CIWP: Theory of Action

Theory of Action is grounded in research or evidence based practices.

Theory of Action is an impactful strategy that counters the associated root cause.

Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics.

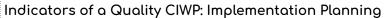
Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired staff/student practices), which results in... (goals)"

All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action.

Return to Top

# **Implementation Plan**

Resources: #



Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible.

Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation.

Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team.

Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out.

Action steps are inclusive of stakeholder groups and priority student groups.

Action steps have relevant owners identified and achievable timelines.

Team/Individual Responsible for Implementation Plan LT / School Administrators

Dates for Progress Monitoring Check Ins

Q1 10/27/2023 Q2 1/9/2024 Q3 4/1/2024 Q4 6/7/2024

**SY24 Implementation Milestones & Action Steps** 



Who 🚣

By When 🚣

**Progress Monitoring** 

Implementation
Milestone 1

Implement school-wide student conferencing practices

School Administrators

September 15, 2023

In Progress

| Jump to<br>Reflection         | Priority TOA Goal Setting Progress Select the Priority I<br>Root Cause Implementation Plan Monitoring pull over your Refle |   | Inclusive & Support | tive Learning Environment |
|-------------------------------|--|---|---------------------|---------------------------|
| Action Step 1                 | Demonstrate/model student conferencing (how to embed practices daily to touch all students)                                | ILT Members/PL<br>Ambassadors   | September 13, 2023  | Not Started               |
| Action Step 2                 | Schedule regular school-wide conferencing day/time   | School Administrators   | September 15, 2023  | Not Started               |
| Action Step 3                 | Create and dissimenate student survey regarding student conferencing   | School Administators  | September 11, 2023  | In Progress               |
| Action Step 4                 | Students choose conference topic (student voice)   | ILT/PL Ambassadors  | September 13, 2023  | Not Started               |
| Action Step 5                 |  |   |                     | Select Status             |
| Implementation<br>Milestone 2 | Using the Branching Minds Platform with fidelity, in each quater, by June 2024   | MTSS Interventionists<br>(Shawna Hall-Neely & Esther<br>Crockett-Love | June 2024           | In Progress               |
| Action Step 1                 | Teachers are trained to use Branching Minds  | MTSS Interventionist  | September 22, 2023  | Completed                 |
| Action Step 2                 | Every 5 weeks teachers enter student interventions using Branching Minds   | MTSS Interventionists/Lead Coach/ILT                                  | October 27, 2023    | In Progress               |
| Action Step 3                 | Teachers receiving consistent support with using Branching Minds   | MTSS Interventionists/Lead Coach/ILT                                  |                     | In Progress               |
| Action Step 4                 |  |   |                     | Select Status             |
| Action Step 5                 |  |   |                     | Select Status             |
| Implementation<br>Milestone 3 | Implementation of student interventions listed in Branching Minds Platform   | MTSS Interventionists   | September 22, 2023  | In Progress               |
| Action Step 1                 | Identification os interventions used for progress monitoring   | MTSS Interventionists   | September 2023      | In Progress               |
| Action Step 2                 | Students engaged in small group instruction based on Tiering (forma and informal assessments)                              | ILT   | September 13, 2023  | In Progress               |
| Action Step 3                 | Using data to inform instruction (differentiation)   | ILT   | September 13, 2023  | In Progress               |
| Action Step 4                 | Personalized Learning (Short Term Learning Plan)   | ILT   | Quarter 2           | Not Started               |
| Action Step 5                 |  |   |                     | Select Status             |
| Implementation<br>Milestone 4 |  |   |                     | Select Status             |
| Action Step 1                 |  |   |                     | Select Status             |
| Action Step 2                 |  |   |                     | Select Status             |
| Action Step 3                 |  |   |                     | Select Status             |
| Action Step 4                 |  |   |                     | Select Status             |
| Action Step 5                 |  |   |                     | Select Status             |

| Jump to Reflection                | Priority TOA Goal Setting Progress Root Cause Implementation Plan Monitoring | Select the Priority Foundation to pull over your Reflections here => |   | nent |
|-----------------------------------|--|--|---|------|
| SY25<br>Anticipated<br>Milestones | Teachers using the Branching Minds platform will r                           | assesments and on track data l                                       | MTSS interventions and supports, which will result in students<br>by June 2025: IAR ELA- 43%; IAR Math-35%; Star 360 ELA- 35%; Star |      |



**SY26** Anticipated Milestones

Teachers intentionally collaborating to support instructional practices in the LSI rubric, including Personalized Learning Practices will result in students performing at or above grade level on the following assessments and on track data by June 2026: IAR ELA- 48%; IAR Math-40%; Star 360 ELA-40%; Star 360 Math- 35%, i-Ready- 45%, and 60% of students will be on track



**Goal Setting** Return to Top

### Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of Targeted Universalism.

There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

# Resources: 🖋

### **IL-EMPOWER Goal Requirements**

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

-The CIWP includes a reading Performance goal

-The CIWP includes a math Performance goal

-The goals within the reading, math, and any other

IL-EMPOWER goals include numerical targets

-Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

## **Performance Goals**

|  |  |                 |                             |            | Numerical | Targets [Option | onal] 💪 |
|--|--|-----------------|-----------------------------|------------|-----------|-----------------|---------|
| Specify the Goal 🔑   | Can this metric be frequently monitored? | Metric          | Student Groups (Select 1-2) | Baseline 🚣 | SY24      | SY25            | SY26    |
|  | \ <u>\</u>                               | CTAD (Davidson) | Students with an IEP        |            |           |                 |         |
|  | Yes                                      | STAR (Reading)  |                             |            |           |                 |         |
| By June 2024, 70% of 3-8 students will meet growth targets.                |  |                 | Overall                     |            |           |                 |         |
|  |  |                 | English Learners            |            |           |                 |         |
| By June 2024 20% of 3-8 students will increase grade level performage from | Vac                                      | IAR (Fnolish)   |                             |            |           |                 |         |

## **Practice Goals**

#### Specify your practice goal and identify how you will measure progress towards this goal. Identify the Foundations Practice(s) most aligned to your practice goals. **SY24 SY25 SY26** Every 5 weeks, during PLCs, 100% of staff 1&S:2 School teams create, implement, and members will update Branching Minds with progress monitor academic intervention student interventions, aand implement plans in the Branching Minds platform interventions. MTSS Interventionist, Lead consistent with the expectations of the MTSS Coach, ILT members, and Administrators will Integrity Memo. provide direct support to monitor teacher's progress and intervention implementation. Members of the ILT will faciliate collaboarative planning /problem solving C&I:4 The ILT leads instructional improvement sessions to support at least 80% of teachers through distributed leadership. implementation of Personalized Learning Practice shifts. C&I:3 Schools and classrooms are focused on the Inner Core (identity, community, and 85% of teachers demonstrate evidenc of relationships) and leverage research-based, leveraging the students' learner profiles to culturally responsive powerful practices to build relationships to understand how ensure the learning environment meets the students learn best conditions that are needed for students to learn.

Return to Τορ SY24 Progress Monitoring



Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

| Jump to    | <u>Priority</u> <u>TOA</u> <u>Goal Setting</u> | <u>Progress</u> | Select the Priority Foundation to  | Inclusive & Supportive Learning Environment |
|------------|--|-----------------|------------------------------------|---|
| Reflection | Root Cause Implementation Plan                 | Monitoring      | pull over your Reflections here => | inclusive & Supportive Learning Environment |

### **Performance Goals**

| Specify the Metric   | Metric Student Groups (Select 1-2) Baseline S |                      |  | SY24 | Quarter 1        | Quarter 2        | Quarter 3        | Quarter 4        |
|--|---|----------------------|--|------|------------------|------------------|------------------|------------------|
| By June 2024, 70% of 3-8 students will                                     | STAR (Reading)                                | Students with an IEP |  |      | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |
| meet growth targets.   |   | Overall              |  |      | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |
| By June 2024 20% of 3-8 students will increase grade level performace from |   | English Learners     |  |      | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |
| 4% to 15%  | TAN (LIIGUSII)                                | Overall              |  |      | Select<br>Status | Select<br>Status | Select<br>Status | Select<br>Status |

**Progress Monitoring** 

### **Practice Goals**

#### **SY24 Identified Practices** Quarter 1 Quarter 2 Quarter 3 Quarter 4 Every 5 weeks, during PLCs, 100% of staff members will update I&S:2 School teams create, implement, and progress monitor academic Branching Minds with student interventions, aand implement Select Select Select Select intervention plans in the Branching Minds platform consistent with the interventions. MTSS Interventionist, Lead Coach, ILT members, Status Status Status Status expectations of the MTSS Integrity Memo. and Administrators will provide direct support to monitor teacher's progress and intervention implementation. Members of the ILT will faciliate collaboarative planning /problem C&I:4 The ILT leads instructional improvement through distributed Select Select Select Select solving sessions to support at least 80% of teachers leadership. Status Status Status Status implementation of Personalized Learning Practice shifts. C&I:3 Schools and classrooms are focused on the Inner Core (identity, 85% of teachers demonstrate evidenc of leveraging the students' community, and relationships) and leverage research-based, culturally Select Select Select Select learner profiles to build relationships to understand how students responsive powerful practices to ensure the learning environment meets the Status Status Status Status learn best conditions that are needed for students to learn.

| If Checked:                             | <b>/</b> | Our school receives school improvement funding through Title I, Part A, 1003 (IL-Empower)   |
|---|----------|---|
| Complete<br>IL-Empower<br>Section below |          | This CIWP serves as your School Improvement Plan, which is required for schools in school improvement status (comprehensive or targeted) as identified by the Illinois State Board of Education (ISBE). The following section, "IL-Empower," addresses grant requirements, assurances, and alignment across your CIWP, grant budget, and state designation. |
| If Checked:<br>No action needed         |          | Our school DOES NOT receive school improvement funding through Title I, Part A, 1003 (IL-Empower). (Continue to Parent & Family Plan)   |

### **IL-Empower**

#### IL-EMPOWER GRANT ASSURANCES

services to IL-EMPOWER districts and schools.

By checking the boxes below, you indicate that your school understands and complies with each of the grant assurances listed. The purpose of the IL-Empower grant funds, authorized under Title I, Part A, Section 1003 School Improvement of the Elementary and Secondary Education Act, is to support local education agencies (LEAs), via the Statewide System of Technical Assistance and Support (IL-EMPOWER) to serve schools implementing comprehensive support and improvement activities or targeted support and improvement activities. The goal is to provide all children significant opportunity to receive a fair, equitable, and high-quality education by providing adequate resources to substantially raise the achievement of students in lowest and underperforming schools, as defined by the Illinois State Board of Education (ISBE). The purpose of the funding is to build the capacity of school leaders to implement effective school improvement practices, and the goal is to enable schools in improvement status to improve student achievement and performance outcomes and to exit status. Funding will be used only to develop, implement and/or monitor School Improvement Plans (SIPs) / CIWPs. Grant funds may be used for the following types of planning and implementation activities: a) Paying school personnel to collaborate and to develop, implement, and monitor school improvement plans b) Contracting for professional services from State-Approved Learning Partners c) Conducting school-level needs assessments d) Analyzing data e) Identifying resource inequities fl Researching and implementing evidence-based interventions g) Purchasing standards-aligned curriculum and materials h) Purchasing and administering local assessments for progress monitoring Supplement, not supplant is in effect. Schools and LEAs shall use IL-Empower grant funds only to supplement the funds that would, in the absence of such federal funds, be made available from state and local sources for the education of students participating in programs assisted under this part, and not to supplant such funds. Schools designated for comprehensive or targeted support can expect four years of continuation funding from the initial summative designation. Improvement status defines the up-to four-year term that runs concurrently with the IL-EMPOWER grant program. Status and funding begin with an initial summative designation of comprehensive or targeted and continue through the remaining part of the first year in the planning phase of the grant and are followed by three consecutive years of implementation. School Improvement funding is awarded concurrently with improvement status. Improvement status and grant funding continue concurrently for up to four years regardless of positive changes in annual summative designations because IL-EMPOWER is structured to support local efforts with scaffolded support of sufficient size and longevity to improve outcomes for students and exit improvement status within a four-year grant term. School Improvement Reports (SIR) are due on a triannual basis. Schools in comprehensive improvement status must work with a State-Approved Learning Partner to address areas identified in the respective school improvement

plans. Schools in targeted improvement status may or may not elect to work with a State-Approved Learning Partner. Approved Learning Partners are contracted by ISBE and are authorized to provide direct professional learning services in evidence-based practices to LEAs and comprehensive and targeted schools. Only vendors selected for an executed contract with ISBE may provide services to IL-Empower districts and schools (both comprehensive and targeted) using Title I, Part A, Section 1003 School Improvement funds, and likewise only those subcontractors included in either the executed contract or subsequent written approval by ISBE may provide

As a grant recipient, you may be required to participate in program evaluation activities, site monitoring visits, and audit protocols.



As part of annual grant application and amendment processes, you may be asked to submit additional information regarding budget requests and alignment of budget allocations to CIWP.

### IL-EMPOWER SMART GOALS

Of the goals developed earlier in this CIWP, please choose at least 2, and up to 3, that will be your focus areas for IL-Empower. These goals should be in alignment with your ISBE designation and reference specific student groups, as applicable. As part of the annual grant application and amendment processes, please be prepared to outline how your IL-Empower grant budgets will support the chosen goal(s).

| IL-Empower Goals Must<br>have a Numerical Target | Select a Goal Below  | Student Groups       | Baseline | SY24 | SY25 | SY26 |
|--|--|----------------------|----------|------|------|------|
| Required Math Goal                               | IAR (Math): By June 2024 20% of 3-8 students will increase grade level performace from 4% to 15% | English Learners     |          |      |      |      |
|  |  | Overall              |          |      |      |      |
| Required Reading Goal                            | iReady (Reading): By June 2024, 70% of K-2 students will meet growth targets.                    | Students with an IEP |          |      |      |      |
|  |  | Overall              |          |      |      |      |
| Optional Goal                                    | Select a Goal  |                      |          |      |      |      |
| Optional Goal                                    | Select a Goal  |                      |          |      |      |      |

# **Parent and Family Plan**

| If Checked:   | <b>✓</b> | Our school is a Title I school operating a Schoolwide Program  |
|---|----------|--|
| Complete School & Family<br>Engagement Policy, School &<br>Family Compact, and Parent<br>& Family Engagement Budget<br>sections |          | This CIWP serves as your comprehensive Title I plan, which is a federal requirement for every Title I school operating a schoolwide program. As outlined in the federal legislation, this plan must be reviewed on at least an annual basis, and it must be made available to the district, parents, and the public. The following section, "Title I Schoolwide Programs and Parent Involvement," addresses the federal Title I requirements around meaningful parent and family involvement in developing and implementing Title I schoolwide programs. |
| If Checked:   |          | Our school is a non-Title I school that does not receive any Title I funds.<br>(Continue to Approval)  |

### **SCHOOL & FAMILY ENGAGEMENT POLICY**

ESSA, Title I, Part A law requires schools to develop a parent and family policy that reflects their commitment to develop best engagement practices and maximizes meaningful consultation. Checking the

| boxes be | low indicates that your school understands and complies with each requirement listed.   |
|----------|---|
| <b>~</b> | The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also hold an annual Title I PAC Organizational meeting at which 4 PAC officers are elected and monthly meeting dates are identified. The school will also offer parental and family engagement meetings, including monthly school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend. |
| <b>~</b> | At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children.  |
| <b>~</b> | Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading.   |
| <b>~</b> | Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks.  |
| <b>~</b> | Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments, including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators.   |
| <b>~</b> | Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement.  |
| <b>~</b> | Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate, and work with parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members.   |
| <b>~</b> | Schools will, to the extent feasible and appropriate, coordinate and integrate parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conduct other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children.   |

### **SCHOOL & FAMILY COMPACT**

including language.

Your school shall jointly develop, with parents, a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Checking off the statements below indicates your school will develop a compact that complies with each requirement. Compact statements will be housed at the school and shared with all parents.

Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats,

| <b>~</b>     | The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards. |
|--------------|---|
| $\checkmark$ | The school will hold parent-teacher conferences.  |
| <b>/</b>     | The school will provide parents with frequent reports on their children's progress.   |
| <b>/</b>     | The school will provide parents reasonable access to staff.   |

- The school will provide parents, as appropriate, opportunities to engage in and volunteer with school activities.

  The parents will support their children's learning.
- The students will share the responsibility for improved student academic achievement by engaging in behaviors such as good attendance, positive attitude, and class preparation, among others.

### PARENT & FAMILY ENGAGEMENT BUDGET

The overarching goal for Title I Parent & Family Engagement funds is to increase student academic achievement through parental and family engagement and supporting skills development. In the box below, identify the academic priority areas around which your parent engagement & skills development will be aligned. As a reminder, use of your funds must occur in consultation with parents.

Parent Training: 1,435 (Commodoties /Supplies); Attendance Services: 1,889.00 (Software/Non-Instructional); Family Night Engagement in conjunction with Urban Initiatives: Application to communicate with families (Text/Edlio)



In order to maintain compliance with the use of Title I Parent & Family Engagement funds, please review and check each box below to indicate that your school understands and complies with the requirements following. We will...

- Spend Parent & Family Engagement Funds in a timely manner (Average 10%/month)
- Collaborate with parents, prioritizing PAC officers, to decide on Title I expenditures
- Assure that funds impact the majority of parents or focus on parents with students most at academic risk
- Provide up to date monthly fund reports to PAC officers
- Maintain a binder with the original documents related to PAC meetings, presentations, fund expenditures and other evidence of collaboration
- Provide support to PAC officers including but not limited to consultation about fund usage, meeting set-up, information dissemination, and organizational support